

Metall Zug Group

Half-year Report **2015**

Higher operating income – currency impact weighs on financial result

In the first half of 2015, gross sales of the Metall Zug Group were practically unchanged year-on-year at CHF 427 million. Despite the more challenging market conditions due to the abandonment of the euro minimum exchange rate, operating income (EBIT) rose by 16.7% to CHF 31.2 million. The financial result was impacted by currency losses and the associated revaluations in the first half of 2015, thus falling to CHF –13.0 million. Net income reached CHF 10.3 million.

Dear Shareholders

The Metall Zug Group generated gross sales of around CHF 427 million in the first half of 2015 (H1 2014: CHF 429 million). This represents organic growth in local currencies of 0.5%. While acquisitions contributed 0.2% to growth, the currency effect had a negative impact of 1.2%. The abandonment of the euro minimum exchange rate had serious consequences, though affected each of the individual Business Units to a different extent. The resulting decrease in competitiveness compared with competitors that produce to a larger extent in the euro-zone was a common factor. Although goods purchased abroad gradually became cheaper, the – often very swift and broad – price cuts by the competition cost the Group sales. The Metall Zug companies accepted the challenge. Measures introduced previously in anticipation of the abandonment of the euro minimum exchange rate were accelerated and reinforced. Price negotiations with suppliers and increased outsourcing succeeded in achieving the desired effect, contributing to an increase in operating income to CHF 31.2 million despite the challenging conditions. Compared with the prior year period (CHF 26.7 million), this represents a rise of 16.7%.

The financial result was negatively impacted by currency losses, a poorer performance of the investments in securities as well as revaluations of financial assets, and came to CHF –13.0 million in the first half of 2015. In the first semester of 2014, the financial result had positively contributed by CHF 13.2 million.

The Metall Zug Group achieved net income of CHF 10.3 million in the reporting period (H1 2014: CHF 31.9 million).

The net cash position was CHF 455 million as at June 30, 2015, and therefore CHF 36.4 million lower than as at December 31, 2014, following the distribution of a dividend of CHF 26.9 million. The Metall Zug Group has a very solid balance sheet with equity of CHF 784 million (December 31, 2014: CHF 806 million) and an equity ratio of 76.2%.

In the context of the above mentioned measures taken after the abandonment of the euro minimum exchange rate, the working hours for employees of V-ZUG AG, V-ZUG Kühltchnik AG and Schleuniger AG in Switzerland were increased. This extraordinary and temporary step was taken in response to the exceptional environment. The affected employees will directly (bonus for extra working hours) or indirectly (e.g. by strengthening the employee benefits system) participate in the result of their extra working hours, if the business unit's operating income (EBIT) is both positive and higher than in the previous year. In light of these measures, a provision of CHF 2.3 million was recognized in the interim financial statements. At the same time, the Group companies are to be strengthened by investments in research and development and in the work infrastructure.

Business Unit Household Appliances: Strong Performance Despite Increased Pressure on Prices

The Business Unit Household Appliances generated gross sales of around CHF 278 million, which represents a decline of 1.6% to the prior year period (around CHF 282 million). Adjusted for the influence of acquisitions of 0.2% and the currency effect of –0.3%, this corresponds to a decline in local currencies of 1.5%.

The Business Unit generated operating income (EBIT) of CHF 30.0 million, a rise of 9.8 % compared with the prior year period (CHF 27.3 million). The Business Unit Household Appliances was hit particularly hard by the currency shock of January 15, 2015. On the one hand, competitors with production facilities in the euro-zone rapidly and broadly lowered prices following the sudden appreciation of the Swiss franc. On the other hand, the advantages of lower prices paid for goods purchased abroad were partly offset by the meanwhile slightly stronger euro rate. The good result could be achieved thanks to the new product line introduced in the reporting period and the new V-ZUG appliances, which were well received by our customers.

In line with its new brand identity, V-ZUG has also modernized its logo and brand promise. "Swiss perfection for your home" stands for the established values that V-ZUG embodies: Swiss roots, perfection as our striving to deliver the best performance and service in every aspect of our business, and the slogan "for your home" showing that V-ZUG plays an important role in the everyday lives of our customers. V-ZUG was again named "Most Trusted Brand" in 2015, an award by consumer's choice.

Following the market entry in Turkey and China, the company's presence is now also strengthened in Australia with the opening of a Zugorama in Melbourne.

The SIBIRGroup started well following its move to Spreitenbach, again posting pleasing results in every segment.

The Gehrig Group is asserting itself well in a difficult market environment. The hotel, restaurant and catering sector is even more restraining investments after the Swiss National Bank's decision. Moreover, cheap foreign appliances increasingly appear on the Swiss market. Two acquisitions were made – Schybig Gastro-Service AG and Horeka AG – that will allow the Gehrig Group to strengthen its market position in Switzerland.

A great leap forward was made in the integration of V-ZUG Kühltechnik AG and the planned modernization of the production plant, in particular the new, fully automated production of doors.

The construction of the new assembly and logistics building at the Zug site is making good progress. It is planned to set up joint research and test laboratories for the washers produced by V-ZUG, Gehrig and Belimed in order to create synergies and bundle know-how.

Business Unit Infection Control: Progress in Restructuring Efforts

Gross sales of the Belimed Group (Business Unit Infection Control) fell by 5.3 % to CHF 79.7 million (H1 2014: CHF 84.2 million). Given the currency effect of –3.7 %, a decline in local currencies of 1.6 % resulted. The drop in sales, ongoing restructuring and a less favorable sales mix burdened operating income (EBIT), which came to CHF –9.3 million, as in the prior year period.

The markets in which the Belimed Group operates remained largely stable or performed positively in the first half of 2015. In the Life Science Business Area, Belimed estimates market growth to a high single-figure. Revitalized demand was also observed in the Medical Business Area in certain markets, e.g. Europe. However, competition remains intense and customers are price-conscious. There are two main reasons why the positive market development is not reflected in Belimed's sales figures: As part of the strategy to focus and differentiate, Belimed has streamlined its portfolio while withdrawing from non-profitable markets. It was accepted that this would involve a temporary decrease in sales. The development of the Service Business Area, on which a special focus is being placed, is pleasing.

On the product side, the new sterilizer for the Life Science Business Area was launched. This represents a milestone for Belimed as the device is entirely modular in construction. The newly designed user interface and steering panel guarantee customers maximum flexibility, efficiency and transparency.

On the operations side, the Belimed Group focused on implementing the restructuring measures that had been communicated at the beginning of the year. The new, functional organization structure, which has been in place since the beginning of 2015 has created clear responsibilities along the business processes. Company- and location-specific factors are becoming less important, enabling a "One Belimed" culture within the organization. Considerable preparatory work has been concluded in the context of the planned relocation of production.

In June 2015, the CEO of the Business Unit Infection Control acquired a further minority interest in Belimed AG from Metall Zug AG. This move underlines the entrepreneurial approach to the restructuring process. Metall Zug AG has the right to buy back this stake following expiry of a specified period of time and at pre-defined conditions.

Business Unit Wire Processing: Increase in Sales and Strong Growth of Fully Automatic CrimpCenter Series

Overall, the Schleuniger Group (Business Unit Wire Proces-

sing) posted an 11.2 % rise in gross sales to CHF 70.6 million in the first six months of 2015 (H1 2014: CHF 63.5 million). Excluding the impact of an acquisition of 0.9 % and the currency effect of -1.9 %, organic growth in local currencies amounted to 12.2 %. The positive market environment is mostly driven by the automotive and electronics sectors. In addition, Schleuniger significantly strengthened its position with the key accounts in the automotive industry in the first half of 2015. Operating income (EBIT), standing at CHF 9.0 million, was 11.5 % lower than in the prior year period (CHF 10.2 million). It was negatively affected by higher expenditures for product optimization and development.

As a reaction to the abandonment of the euro minimum exchange rate, Schleuniger introduced a number of measures to increase productivity and cut costs. However, these measures will have a delayed impact and will become noticeable mainly in and after the second half of the year.

The two new products announced early that year – the Coax-Center 6000 and the Multistrip 9480 – were successfully launched in the market. The trend toward greater automation contributed to this success. Schleuniger's proprietary software allows customers to interlink their production facilities, creating an optimized overall solution for customers. In addition, the importance of a global service organization continues to increase.

Various products at the new production site in China have achieved CE certification, which allows worldwide marketing.

Schleuniger has acquired Cirris Solutions GmbH in Jettingen (Germany) in the context of expanding the value chain. The company specializes in test automation and the production of test applications for sensor and data transmission cables as well as electromechanical components. Its fully automatic testing machines make Cirris Solutions a global market leader for applied testing technology. For Schleuniger, this acquisition marks the next logical step towards integrating test technology in its portfolio of products and competencies.

Outlook

The Metall Zug Group expects the market environment to remain challenging and uncertain in the second half of 2015. The measures introduced following the abandonment of the euro minimum exchange rate will be pursued and optimized. Given the strong second half of 2014, a similar rise in operating income cannot necessarily be expected for the second semester of 2015.

Provided that the business environment and the currency situation do not significantly change and no special events occur, the Metall Zug Group expects operating income (EBIT) for the full year 2015 to be on a par with the previous year. The financial result for the year 2015 particularly depends on how the financial markets and currencies develop.



Heinz M. Buhofer
Chairman of
the Board of Directors



Dr. Jürg Werner
CEO

Consolidated Income Statement

| in CHF 1000 | H1 2015 | H1 2014 |
|---|----------------|----------------|
| Gross sales | 426790 | 428876 |
| Sales deductions | -8842 | -11143 |
| Net sales | 417948 | 417733 |
| Changes in inventories | 16489 | 11798 |
| Other operating revenue | 2780 | 3002 |
| Operating revenue | 437217 | 432533 |
| Cost of materials | -152974 | -154915 |
| Personnel expenses | -174512 | -170179 |
| Depreciation on tangible assets | -16030 | -16696 |
| Amortization on intangible assets | -2553 | -2274 |
| Other operating expenses | -59943 | -61727 |
| Operating expenses | -406012 | -405791 |
| Operating income (EBIT) | 31205 | 26742 |
| in % of gross sales | 7.3 % | 6.2 % |
| Financial income | 3446 | 14835 |
| Financial expenses | -11034 | -1697 |
| Result of associated companies | -5391 | 43 |
| Financial result | -12979 | 13181 |
| Income before taxes | 18226 | 39923 |
| Taxes | -8099 | -8032 |
| Non-controlling interest | 180 | -26 |
| Net income | 10307 | 31865 |
| in % of gross sales | 2.4 % | 7.4 % |
| Net income per type A registered share (in CHF) | 2.34 | 7.21 |
| Net income per type B registered share (in CHF) | 23.38 | 72.07 |
| Employees | 3778 | 3551 |

Consolidated Balance Sheet

Assets

| in CHF 1000 | 06.30.2015 | 12.31.2014 |
|---|----------------|----------------|
| Cash and cash equivalents | 190851 | 223235 |
| Securities | 269548 | 273432 |
| Trade receivables | 102895 | 111889 |
| Other receivables | 21620 | 18010 |
| Inventories | 146522 | 132465 |
| Prepaid expenses | 6214 | 4439 |
| Current assets | 737650 | 763470 |
| Land | 906 | 385 |
| Land and buildings | 162226 | 161304 |
| Plant and equipment | 60722 | 61959 |
| Prepayments and assets under construction | 125 | 1287 |
| Other tangible assets | 19908 | 20754 |
| Tangible assets | 243887 | 245689 |
| Employer's contribution reserves | 15299 | 15077 |
| Associated companies | 1088 | 5255 |
| Other financial assets | 20295 | 13891 |
| Financial assets | 36682 | 34223 |
| Software | 10485 | 11533 |
| Other intangible assets | 43 | 50 |
| Intangible assets | 10528 | 11583 |
| Fixed assets | 291097 | 291495 |
| Total assets | 1028747 | 1054965 |

Liabilities and Shareholders' Equity

| in CHF 1000 | 06.30.2015 | 12.31.2014 |
|---|----------------|----------------|
| Current financial liabilities | 4569 | 4163 |
| Trade payables | 37648 | 37712 |
| Other current liabilities | 69317 | 74064 |
| Accrued liabilities | 50677 | 47058 |
| Current provisions | 36436 | 37225 |
| Current liabilities | 198647 | 200222 |
| Long-term financial liabilities | 859 | 1125 |
| Other long-term liabilities | 7873 | 8485 |
| Long-term provisions | 37501 | 39487 |
| Non-current liabilities | 46233 | 49097 |
| Total liabilities | 244880 | 249319 |
| Share capital | 11250 | 11250 |
| Capital reserves | 342335 | 342335 |
| Treasury shares | -18779 | -18779 |
| Retained earnings | 449441 | 469807 |
| Non-controlling interest | -380 | 1033 |
| Shareholders' equity | 783867 | 805646 |
| in % of total assets | 76.2 % | 76.4 % |
| Total liabilities and shareholders' equity | 1028747 | 1054965 |

Consolidated Statement of Cash Flows

| in CHF 1000 | H1 2015 | H1 2014 |
|--|----------------|----------------|
| Net income before non-controlling interests | 10 127 | 31 891 |
| Financial result (net) | 7 588 | -13 138 |
| Depreciation | 18 583 | 18 970 |
| Result of associated companies | 5 391 | -43 |
| Value adjustments of financial assets | 0 | 47 |
| Net changes in provisions | -236 | 67 |
| Income tax | 7 640 | 8 001 |
| Other non-cash items | 2 248 | 825 |
| Cash flow | 51 341 | 46 620 |
| Change in securities | -472 | 14 059 |
| Change in trade receivables | 5 592 | 6 658 |
| Change in other receivables and prepaid expenses | -1 575 | 2 654 |
| Change in inventories | -21 289 | -20 678 |
| Change in trade payables | 93 | 13 342 |
| Change in other current liabilities and accrued expenses | 2 993 | 5 425 |
| Interests paid | -71 | -144 |
| Taxes paid | -13 808 | -14 503 |
| Cash flow from operating activities | 22 804 | 53 433 |
| Investments in tangible assets | -19 516 | -15 204 |
| Investments in financial assets | -1 341 | -631 |
| Investments in intangible assets | -1 494 | -1 107 |
| Investments in Group companies, net of cash acquired | -6 629 | 0 |
| Disposals of tangible assets | 107 | 358 |
| Disposals of financial assets | 1 795 | 336 |
| Disposals of intangible assets | 1 | 0 |
| Dividends received | 0 | 0 |
| Interests received | 86 | 74 |
| Cash flow from investing activities | -26 991 | -16 174 |
| Change in long-term financial liabilities | -1 820 | -331 |
| Purchase of treasury shares | 0 | 0 |
| Dividend | -26 892 | -27 004 |
| Cash flow from financing activities | -28 712 | -27 335 |
| Currency translation effects | 109 | -100 |
| Change in "Net cash and cash equivalents" | -32 790 | 9 824 |

Changes in Shareholders' Equity

| in CHF 1000 | Share Capital | Capital Reserves | Treasury Shares | Retained Earnings | Accumulated Currency Translation Differences | Total Retained Earnings | Non-controlling Interests | Total |
|--------------------------------------|---------------|------------------|-----------------|-------------------|--|-------------------------|---------------------------|----------------|
| Balance on 01.01.2014 | 11 250 | 342 335 | -14 096 | 422 466 | -15 122 | 407 344 | 1 009 | 747 842 |
| Dividend | | | | -27 004 | | -27 004 | | -27 004 |
| Purchase of treasury shares | | | -4 683 | | | | | -4 683 |
| Acquisitions | | | | 383 | | 383 | | 383 |
| Associated companies | | | | -73 | | -73 | | -73 |
| Currency translation effects | | | | | -158 | -158 | -8 | -166 |
| Net income | | | | 31 865 | | 31 865 | 26 | 31 891 |
| Balance on 06.30.2014 | 11 250 | 342 335 | -18 779 | 427 637 | -15 280 | 412 357 | 1 027 | 748 190 |
| Balance on 01.01.2015 | 11 250 | 342 335 | -18 779 | 481 815 | -12 008 | 469 807 | 1 033 | 805 646 |
| Dividend | | | | -26 892 | | -26 892 | | -26 892 |
| Purchase of treasury shares | | | | | | | | |
| Acquisitions | | | | -4 875 | | -4 875 | | -4 875 |
| Associated companies | | | | 8 358 | | 8 358 | | 8 358 |
| Purchase of non-controlling interest | | | | -1 618 | -24 | -1 642 | -979 | -2 621 |
| Sale of non-controlling interest | | | | 79 | 95 | 174 | -131 | 43 |
| Currency translation effects | | | | | -5 796 | -5 796 | -123 | -5 919 |
| Net income | | | | 10 307 | | 10 307 | -180 | 10 127 |
| Balance on 06.30.2015 | 11 250 | 342 335 | -18 779 | 467 174 | -17 733 | 449 441 | -380 | 783 867 |

Segment Information

By Business Unit

| in CHF 1000 | Net Sales to Third Parties | | Operating Income (EBIT) | | EBIT in % of Net Sales | |
|----------------------|----------------------------|----------------|-------------------------|---------------|------------------------|--------------|
| | H1 2015 | H1 2014 | H1 2015 | H1 2014 | H1 2015 | H1 2014 |
| Household Appliances | 271 492 | 274 588 | 29 970 | 27 300 | 11.0 % | 9.9 % |
| Infection Control | 77 837 | 81 259 | -9 339 | -9 264 | -12.0 % | -11.4 % |
| Wire Processing | 68 619 | 61 886 | 8 993 | 10 163 | 13.1 % | 16.4 % |
| Corporate | 0 | 0 | 1 597 | -1 449 | N/A | N/A |
| Consolidation | 0 | 0 | -16 | -8 | N/A | N/A |
| Total | 417 948 | 417 733 | 31 205 | 26 742 | 7.5 % | 6.4 % |

Notes

General

The Metall Zug Group's unaudited interim financial statements as at June 30, 2015, were prepared in compliance with Swiss GAAP FER 31 and on the basis of historical cost. Swiss GAAP FER 31 has been applied for the first time in the consolidated financial statements 2014. The rules of Swiss GAAP FER 31 in relation to the interim financial statements have been applied for the first time in these interim financial statements as at June 30, 2015. As a consequence of the new rules, the income statement, balance sheet, cash flow statement and equity statement are presented in a more detailed way. However, there is no financial impact on the balance sheet or income statement due to the new rules.

The exchange rate at the balance sheet date is uniformly applied to balance sheets while the average exchange rate during the period under review is used for income statements. The principles of consolidation and valuation are unchanged compared with the previous year. This half-year report is published in German and English. In case of discrepancies between the two versions, the German print version shall prevail.

Changes in the Scope of Consolidation

Effective January 1, 2015, V-ZUG (Changzhou) Special Components Co., Ltd. (CN), commenced business. In the first semester 2015 the companies Schybig Gastro-Service AG, Küssnacht SZ, Horeka AG, Küssnacht SZ, and Cirris Solutions GmbH, Jettingen (DE), have been acquired.

As of March 6, 2015, the remaining 30 % non-controlling interest of Schleuniger Haofeng (Tianjin) Co., Ltd. held by a third party were repurchased.

On June 12, 2015, another 0.69 % of non-controlling interest in Belimed AG, Zug, (as of October 7, 2014: 1.38 %) were sold by Metall Zug AG to the CEO of the Infection Control Business Unit. Metall Zug AG has the right to buy back this non-controlling interest based on a defined calculation method at the occurrence of certain conditions or after a set period of time.

In May 2015, a capital increase of Schlatter Industries AG, Schlieren, took place. As a result of the partial exercise of subscription rights as well as the sale of a number of shares and subscription rights, the stake of Metall Zug AG initially decreased from 27.66 % to 18.79 % and to 18.13 % following a capital increase from authorized capital in June 2015. The necessary change in accounting method (so far equity accounting, new valuation at purchase value deducting any economically necessary valuation allowance) required a value

adjustment of the participation including the recycling of the goodwill initially offset with equity. This resulted in a loss from associated companies of TCHF 5322, which is included in the financial result.

Badwill V-ZUG Kühltechnik

In relation to the acquisition of the business activities of the refrigeration equipment unit of AFG Arbonia-Forster Holding AG in March 2013, a badwill of TCHF 11389 resulted. In the first semester 2015 this badwill was reduced against the income statement by TCHF 800 (first semester 2014: TCHF 0). Of the total remaining badwill of TCHF 8989 as of June 30, 2015, TCHF 1600 are reported as Other current liabilities and TCHF 7389 as Other long-term liabilities.

Seasonality

Seasonal impacts vary amongst the Business Units. The Business Units Household Appliances and Wire Processing used to have slightly stronger second semesters in the past years. In the Business Unit Infection Control the net sales used to be clearly higher in the second semester. The portion of net sales realized in the first semester 2014 compared to the full year 2014 was 48 % in the Business Unit Household Appliances, 40 % in the Business Unit Infection Control and 49 % in the Business Unit Wire Processing. The seasonality of the reporting segment Corporate is not material. The second semester 2014 had developed very strongly at the Business Units Household Appliances and Wire Processing as a result of the favorable economic environment. Therefore, the year 2014 cannot be considered a pattern for the seasonality in general.

Events After the Balance Sheet Date

There were no events between June 30, 2015, and August 24, 2015, that would need to be disclosed under this heading.



**Household
Appliances**



**Infection
Control**

**Wire
Processing**

